

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ROBERT H BLANCHARD II

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.b

**ICS for Single Resources and
Initial Action Incident, ICS-200**

Issued this 20th Day of January, 2019



A handwritten signature in black ink, appearing to read "Michael J. Sharon".

Michael J. Sharon
Deputy Superintendent
Emergency Management Institute
Federal Emergency Management Agency